



Alcoa

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Klaus Kleinfeld
President and
Chief Executive Officer

February 6, 2009

The Honorable Dennis J. Kucinich
2423 Rayburn House Office Building
United States House of Representatives
Washington, DC 20515

Dear Mr. Kucinich,

Thank you for your recent note expressing concerns regarding a significant and costly issue we are facing at Alcoa's forged and cast operations based in Cleveland, Ohio. This is particularly important to me because Alcoa has been a proud and valued employer in Northeast Ohio for more than 90 years.

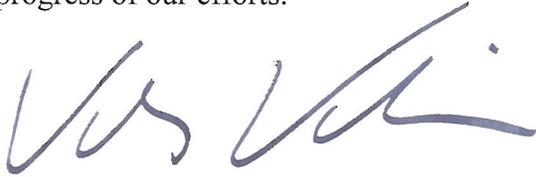
Our Cleveland operations provide a wide range of cutting-edge technologies and expert engineering for the global aerospace and commercial transportation markets. So when our 50,000-ton forging press suffered catastrophic cracking in its lower base castings, we immediately called in experts to conduct a comprehensive analysis of the damage. They concluded that a conventional repair is not feasible and that we would need to invest nearly \$70 million to rebuild the press.

Since it is difficult to make such a major investment in this tough economy, we have been evaluating all options to minimize disruption to our customers, meet our commitments to the Joint Strike Fighter and other major defense programs, and ensure the best long-term competitive position for this business. By shifting production across our forging manufacturing system, we have been able to continue to produce and deliver products for our customers while exploring ways to replace the capabilities lost with the 50,000-ton forging press. Our goal is to find a solution serving the best interests of our employees, customers, community and shareholders.

While addressing the problem posed by the damaged press, we are also coping with a severe financial situation impacting all of Alcoa's global operations that is caused by a 60% drop in the price of our core aluminum product and a 30% reduction in customer orders. This has required us to take unprecedented actions to conserve cash, reduce operating costs and cut capital spending by 50 percent. We are talking with customers, state agencies and our employees to find the best alternative solutions.

Please be assured that we will consider our strong commitment to the community as we face the difficult realities of the economic environment in resolving our best path forward. It clearly will require all of us to be open, creative and flexible to find the best solution.

As always, we appreciate your interest and support, and we will keep you updated on the progress of our efforts.

A handwritten signature in blue ink, appearing to read 'Klaus Kleinfeld', written in a cursive style.

Klaus Kleinfeld

cc: Mr. Murtha